

EUROPEAN  
U R B A N  
I N I T I A T I V E

## EUI CAPACITY BUILDING EVENT

Delivering high quality community-led local development  
(CLLD) in urban areas

7-9 June 2023, Timisoara, Romania



Co-funded by  
the European Union



Région  
Hauts-de-France

## EVENT DETAILS

**Date:** 7-9 June 2023

**Location:** City of Timisoara, Romania

**Overall objective:** To increase the capacity of urban authorities and stakeholders to deliver high quality community-led local development (CLLD) in urban areas through EU Cohesion policy for the 2021-2027 period.

**Sub-objectives:**

- To inspire participants about the use of bottom-up delivery mechanisms for urban areas
- To build a shared understanding of how urban CLLD can be delivered in practice
- To enable people active in delivering urban CLLD to meet and exchange experience
- To build the capacity of those in the CLLD delivery chain to improve the efficiency and effectiveness of implementation of local strategies
- To start the process of supporting a community of practice of the key actors in the delivery chain of urban CLLD so that knowledge can be exchanged and shared on an ongoing basis

**Target audience:** open to urban authorities, managing authorities and active members of urban CLLD local action groups (LAGs) from the following EU Member States: Greece, Lithuania, Netherlands, Poland, Portugal, Romania, Slovenia, Sweden, Germany.

## INDICATIVE EVENT AGENDA

Time	Activity
Day 0	Arrival of participants, networking dinner
Day 1 – Wednesday 7 June 2023	
9.00 – 9.30	Registration, welcome coffee, interactive exercise to break the ice
9.30 – 11.00	<p><b>Plenary Session 1: Welcome and introduction</b></p> <p><u>Objective:</u> To set the scene by clarifying why use CLLD in urban areas? Which matters more: a strong local partnership or a high-quality strategy?</p> <ul style="list-style-type: none"> <li>• Welcome from Mayor of Timisoara</li> <li>• Welcome and introduction to the European Urban Initiative</li> <li>• Welcome from European Commission</li> <li>• Inspiring example from Lisbon CLLD Local Action Group</li> <li>• Overview of event agenda and working method</li> </ul>
11.00 – 11.30	Coffee break
11.30 – 13.00	<p><b>Working Groups 1: Making CLLD work on the ground</b></p> <p><u>Objective:</u> To illustrate what can be achieved by CLLD</p> <p>Presentation of examples of innovative projects and practices at local level followed by in-depth discussion, including: FARNET - Goose barnacles and food festival, Lisbon and Polish examples on social inclusion, The Hague</p> <p><b>Questions:</b> What inspires you? What is your dream for CLLD? Which objectives would you like to pursue? What thematic areas would you aim to cover with CLLD in your city?</p>
13.00 – 14.30	Lunch
14.30 – 16.00	<p><b>Working Groups 2: Getting CLLD delivery right</b></p> <p><u>Objective:</u> To identify the challenges of CLLD delivery for LAGs, urban authorities and managing authorities</p> <p>Discuss how CLLD differs from mainstream calls and delivery, since involves shared responsibility with each actor playing a different role.</p>

	<p><u>Game</u>: groups mixing LAGs, urban authorities and managing authorities work at building a perfect delivery system for CLLD, featuring examples of well-functioning delivery mechanisms e.g. Finland, Austria, Poland LEADER example with simplified cost options</p>
16.00 – 16.30	<i>Coffee break</i>
16.30 – 17.30	<p><b>Plenary Session 2: “A panorama of perspectives”</b></p> <p><u>Objective</u>: To explore different views from the multi-level governance chain.</p> <p>Panel discussion with people from each of the working groups, tackling questions:</p> <ul style="list-style-type: none"> <li>- What are the expectations and experiences of different stakeholders in urban CLLD?</li> <li>- What are the challenges that have to be overcome?</li> </ul> <p>Short presentation of context of Day 2 field visit locations</p>
19.30 – 22.00	<i>Dinner</i>
<b>Day 2 – Thursday 8 June 2023</b>	
8.15 – 8.30	<i>Buses depart Hotel Atlas for field visits at 8:30 sharp</i>
9.00 – 14.00	<p><b>Field visits</b></p> <p><u>Objective</u>: to see concrete practices and to learn how to take a critical look</p> <p>Participants in small groups accompanied by local hosts and interpreters</p> <p>Meeting the LAG Timisoara and LAG Friedhof partnerships: Identifying local community needs and understanding local strategies</p> <p>Visiting the new Community centre at Kuncz: What will happen in the new centre? (social services, youth activities, sports, food)</p> <p>Visiting School 15 in LAG Friedhof: Participative budgeting operated by the city</p> <p>Lunch provided</p>

14.00 – 15.00	<b>Working Groups 3:</b> Reflections on the study visit
15.00 – 15.15	<i>Coffee break</i>
15.15 – 16.45	<p><b>Working Groups 4:</b></p> <p>Separated sessions:</p> <p>- <i>for Managing Authorities/Intermediate Bodies</i></p> <p><u>Objective:</u> To help MAs with design of LAG selection, to set up operational rules that are simple but effective for approving LAG strategies and implementation rules. Guidelines on conflict of interest</p> <p>- <i>for LAGs/Urban authorities:</i></p> <p><u>Objective:</u> to build understanding of the need for inclusive partnerships, robust internal procedures, good governance (e.g. on project selection) and community animation for developing a participative strategy and a pipeline of high quality projects”</p> <p>Presentation of partnership: representativeness and role of members and staff. Which partners should be involved?</p> <p><u>Exercise:</u> Working with the Lisbon local development strategy with result indicator(s)</p> <ul style="list-style-type: none"> <li>• Develop a list of selection criteria to address the results in the Lisbon Strategy.</li> <li>• Work out a scoring system (what criteria, weight/points/scores)</li> <li>• Address project criteria (target groups, priorities)</li> <li>• Discussion on selection procedures (applications, decision-making, scoring, conflict of interest...)</li> </ul>
16.45 – 17.00	<i>Coffee break</i>
17.00 – 17.45	<p><b>Plenary Session 3:</b> Delivering CLLD</p> <p>Objective: Summarise the dos and don'ts of CLLD</p> <p>Panel discussion with representatives from managing authorities, intermediate bodies, urban authorities and LAGs sharing their key messages</p>
19.00 – 22.00	<i>Dinner at city restaurant</i>

### Day 3 – Friday 9 June 2023

9.00 – 10.00	<p><b>Plenary Session 4: Measuring success</b></p> <p><u>Objective:</u> Understanding the results framework in cohesion policy, and monitoring and evaluation at programme and LAG level</p> <p>Focus on understanding the difference between outputs and results</p> <p>For MAs: Using simplified cost options for outputs</p> <p>For LAGs/Urban authorities: How to apply the results framework to monitoring projects</p>
10.00 – 10.30	<p><i>Coffee break with introduction to the CLLD clinics</i></p>
10.30 – 12.00	<p><b>CLLD Clinics: “Ask the CLLD expert”</b></p> <p>Participants have the chance to discuss individual issues with experienced CLLD practitioners, who can address specific questions linked to their CLLD work (e.g. simplified cost options, working with multi-fund CLLD, selection scoring systems, animating the partnership to develop quality projects, results framework)</p> <p>In parallel there will be a stand with a presentation of additional sources of information, guides, handbooks, evaluations etc.</p>
12.00 – 13.00	<p><b>Plenary Session 5: Final messages and way forward</b></p> <p><u>Objective:</u> Share conclusions, key messages and information about next steps including EUI capacity building opportunities such as city-to-city exchanges and peer reviews</p> <p>Facilitated panel discussion providing overview of the CLLD process and what we have learnt. Open questions from the floor to share learning points</p> <p>Interactive evaluation by participants</p>
13.00 – 14.00	<p><i>Lunch and departures</i></p>